Form No. INC-33

e-MOA (e-Memorandum of Association)
[Pursuant to Schedule I (see Sections 4 and 5) to the Companies Act, 2013)]

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Form language

(•) English ( ) Hindi

Refer instruction kit for filing the form

*All fields marked in * are mandatory*

*** Table applicable to company as notified under schedule I of the Companies Act, 2013**

(A - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY SHARES
B - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL
C - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY GUARANTEE AND HAVING A SHARE CAPITAL
D - MEMORANDUM OF ASSOCIATION OF AN UNLIMITED COMPANY AND NOT HAVING SHARE CAPITAL
E - MEMORANDUM OF ASSOCIATION OF AN UNLIMITED COMPANY AND HAVING SHARE CAPITAL)

A - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY SHARES

Table A/B/C/D/E

1 The name of the company is

FSSG NETWORK PRIVATE LIMITED

2 The registered office of the company will be situated in the State of

Bihar

3 (a) The objects to be pursued by the company on its incorporation are:

To carry on the business of developing, licensing, operating and commercializing software, applications, SaaS, AI, ML, data analytics, cloud computing and other technology solutions, including IT, consulting, education, internship, career and skill-development services.

To provide security, manpower and human resource services, including trained and untrained personnel, to Government, Semi-Government, private, industrial and other organizations, and to undertake building, road, civil, infrastructure and other construction works.

To undertake Government, Semi-Government and private tenders, contracts and projects relating to construction, infrastructure, security, manpower, IT and allied services.

To carry on real estate activities including purchase, sale, development, construction, leasing, renting and management

of land and properties, subject to applicable laws.

(b) *Matters which are necessary for furtherance of the objects specified in clause 3(a) are

1. To purchase, exchange or otherwise any movable or immovable property and any rights or privileges which the Company may deem necessary or convenient for the purpose of its main business.
2. To enter into partnership or into any arrangement for sharing profits, union of interest, joint venture, reciprocal concession or cooperation with persons or Companies carrying on or engaged in the main business or transaction of this Company.
3. To undertake or promote scientific research relating to the main business or class of business of the Company.
4. To take over the whole or any part of the business, goodwill, trademarks, properties and liabilities of any person or persons, firm, Companies or undertakings, either existing or new, engaged in or carrying on or proposing to carry on business that this Company is authorized to carry on, possession of any property or rights suitable for the purpose of the Company and to pay for the same either in cash or in shares or partly in cash and partly in shares or otherwise.
5. To negotiate and enter into agreements and contracts with Indian and foreign individuals, Companies, corporations and such other organizations for technical or any other such assistance for carrying out all or any of the main objectives of the Company.
6. Subject to the Provisions of the Companies Act 2013, to amalgamate with any other Company of which all or any of their object?s companies having similar to the objects of the Company in any manner whether with or without the liquidation.
7. Subject to any law for the time being in force, to undertake or take part in the formation, supervision or control

of the business or operations of any person, firm, body, corporate association, undertaking carrying on the main business of the Company.

8. To apply for, obtain, purchase or otherwise and prolong and renew any patents, patent-rights, processes, scientific technical or other assistance, know-how and other information, patterns, copyrights, trade-marks, licenses, concessions and the like rights or benefits, conferring an exclusive or non-exclusive or limited or unlimited right of use thereof, which may seem capable of being used for or in connection with the main objects of the Company.

9. To apply for and obtain any order under any Act or Legislature, charter, privilege concession, license or authorisation of any Government, State or other Authority for enabling the Company to carry on any of its main objects into effect or for extending any of the powers of the Company or for effecting and modification of the constitution of the Company or for any other such purpose which may seem expedient and to oppose any proceedings or applications which may seem expedient or calculated directly or indirectly to prejudice the interest of the Company.

10. To enter into any arrangements with any Government or Authorities or any persons or Companies that may seem conducive to the main objects of the Company or any of them and to obtain from any such Government, authority, person or Company any rights, charters, contracts, licenses and concessions which the Company may think desirable to obtain and to carry out, exercise and comply therewith.

11. To procure the Company to be registered or recognised in or under the laws of any place

outside India and to do all acts necessary for carrying on in any foreign country for the business or profession of the Company.

12. To draw, make, accept discount, execute and issue bills of exchange, promissory notes, bills of lading, warrants, debentures and such other negotiable or transferable instruments, of all types or securities and to open Bank Accounts of any type and to operate the same in the ordinary course of the Company.

13. To advance money either with or without security, and to such persons and upon such terms and conditions as the Company may deem fit and also to deal with the money of the Company not immediately required.

14. To establish, or promote or concur in establishing or promote any Company for the purpose of dealing all or any of the properties, rights and liabilities of the Company.

15. To sell, mortgage, exchange, grant licenses and other rights improve, manage, develop and dispose of undertakings, properties, assets and effects of the company or any part thereof for such consideration as may be expedient and in particular for any shares, stocks, debentures or other securities of any other such company having main objects altogether or in part similar to those of the Company.

16. Subject to the Provisions of Companies Act 2013, to distribute among the members in specie or otherwise any property of the Company or any proceeds of sale or disposal of any property of the Company in the event of winding up.

17. To distribute as dividend or bonus among the member or to place to reserve or otherwise to apply, as the Company may, from time to time, determine any money received by way of premium on debentures issued

at a premium by the Company and any money received in respect of forfeited shares, money arising from the sale by the Company of forfeited shares subject to the provisions of Sec. 52 of the Companies Act, 2013.

18. To employ agents or experts to investigate and examine into the conditions, prospects value, character and circumstances of any business concerns and undertakings and generally of any assets properties or rights which the Company purpose to acquire.

19. To create any reserve fund, sinking fund, or any other such special funds whether for depreciation, repairing, improving, research, extending or maintaining any of the properties of the Company or for any other such purpose conducive to the interest of the Company.

20. To establish and maintain or procure the establishment and maintenance of any contributory or non-contributory pension or superannuation, provident or gratuity funds for the benefit of and give of procure the giving of the gratuities pensions, allowances, bonuses or emoluments of any persons who are or were at any time in the employment or service of the Company or any Company which is a subsidiary of the Company or is allied to or associated with the Company or with any such subsidiary company or who are or were at any time Directors or officers of the Company or any other company as aforesaid and the wives, widows, families and dependents of any such persons and also to establish and subsidise and subscribe to any institutions, associations, club or funds calculated to be for the benefit of or advance aforesaid and make payments to any such persons as aforesaid and to do any of the matters aforesaid, either alone or in conjunction

with any such other company as aforesaid.

21. To establish, for any of the main objects of the Company, branches or to establish any firm or firms at places in or outside India as the Company may deem expedient.

22. To pay for any property or rights acquired by or for any services rendered to the Company and in particular to remunerate any person, firm or company introducing business to the Company either in cash or fully or partly-paid up shares with or without preferred or deferred rights in respect of dividend or repayment of capital or otherwise or by any securities which the Company has power to issue or by the grant of any rights or options or partly in one mode and partly in another and generally on such terms as the company may determine.

23. To pay out of the funds of the Company all costs, charges and expenses of and incidental to the formation and registration of the Company and any Company promoted by the Company and also all costs, charges, duties, impositions and expenses of and incidental to the acquisition by the Company of any property or assets.

24. To send out to foreign countries, its director, employees or any other person or persons for investigation possibilities of main business or for promoting the interests of the company and to pay all expenses incurred in the connection.

25. To compensate for loss of office of any Managing Director or Directors or other officers of the Company within the limitations prescribed under the Companies Act or such other statute or rule having the force of law and to make payments to any person whose office of employment or duties may be determined by virtue of any transaction in which the Company is engaged.

26. To agree to refer to arbitration any dispute, present or future between the Company and any other company, firm, individual or any other body and to submit the same to arbitration in India or abroad either in accordance with Indian or any foreign system of law.
27. Subject to provisions of Companies Act 2013 and the rules made there under, the directors shall have the power from time to time and their discretion to borrow raise or to secure the payment of any sum of money for the purpose of the Company in such manner and upon such terms and conditions in all respects as they think fit including but not limited to by issue of debentures Convertible Note or Bonds of the Company or by mortgage charged upon allor any of the properties of the Company both present and future including its uncalled capital for the time being.

4 The liability of the member(s) is limited, and this liability is limited to the amount unpaid if any, on the shares held by them.

5 Every member of the company undertakes to contribute:

(i) to the assets of the company in the event of its being wound up while he is a member, or within one year after he ceases to be a member, for payment of the debts and liabilities of the company or of such debts and liabilities as may have been contracted before he ceases to be a member; and

(ii) to the costs, charges and expenses of winding up (and for the adjustment of the rights of the contributories among themselves), such amount as may be required, not exceeding * [ ] rupees.

(iii) The share capital of the company is [500000] rupees, divided into

50000	Equity Share	Shares of	10	Rupees each	

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☐ We, the several persons, whose names and address are subscribed, are desirous of being formed into a company in pursuance of this memorandum of association, and we respectively agree to take the number of shares in the capital of the company set against our respective names:

☐ I, whose name and address is given below, am desirous of forming a company in pursuance of this memorandum of association and agree to take all the shares in the capital of the company:

☐ We, the several persons, whose names and addresses are subscribed, are desirous of being formed into a company in pursuance of this memorandum of association:

Subscriber Details					
S. No.	***Name, Address, Description and Occupation**	**DIN / PAN / Passport number**	**No. of shares taken**	**DSC**	**Dated**
1	ANUPMA KUMARI R/O-D/O SATISH KUMAR SINGH Guraru Bihar 824118 Diha Gaya India	P*C*K*9*2*	250 Equity,0 Preference	ANUPMA KUMARI Digitally signed by ANUPMA KUMARI Date: 2026.09.12 21:28:11 +05'30'	10/09/2026
2	PINKI DEVI R/O- EAST SIDE OF ROUSHAN CO OPERITAVE SINGH COLONY TRANSPORT NAGAR MANDIR GALI Sampatchak Bihar 800026 Kumhrar Patna India	H*T*D*2*0*	250 Equity,0 Preference	PINKI DEVI Digitally signed by PINKI DEVI Date: 2026.09.12 21:28:25 +05'30'	10/09/2026
Total shares taken			500 Equity,0 Preference		

Signed before me					
Membership type of the witness ***(ACA/FCA/ACS/FCS/ACMA/FCMA)***	***Name of the witness**	***Address, Description and Occupation**	**DIN / PAN / Passport number / Membership number**	**DSC**	**Dated**
ACA	DEEPAK KUMAR	Office No. 5A, 5th Floor, Anirudh Complex, Karamtoli Road, Ahirtoli,Ranchi-834001	4*0*8*		10/09/2026

7 Shri / Smt [ ] [ ] Of [ ] resident of

[ ] aged [ ] years shall be the nominee in the event of death of the sole member.